School Jurisdiction Code: 3260

BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2017

[School Act, Sections 147(2)(b) and 276]

Fort McMurray	y Public School District No. 2833
Legal	Name of School Jurisdiction
Ph 780-799-7900, Fax 7	780-743-2655, Email: Allan.Kallal@fmpsd.ab.ca
Telephone	& Fax Numbers, Email Address
	BOARD CHAIR
Jeff Thompson	(IIII)
Name	Signature
	SUPERINTENDENT
Douglas Nicholls	I love of but &
Name	Signature
SECRETAR	RY TREASURER or TREASURER
Allan Kallal, CPA CMA	Kollel
Name	Signature
Certified as an accurate summary o	f the year's budget as approved by the Board
of Trustees at its meeting held on	June 27, 2016 . Date

c.c. Alberta Education

c/o Robert Mah, Financial Reporting & Accountability Branch 8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

E-MAIL: Robert.Mah@gov.ab.ca (780-427-3855)

School Jurisdiction Code:	3260

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Color coded cells Divide cells require the input of data/descriptors wherever applicable grey cells data not applicable protected white cells within text boxes REQUIRE the input green cells populated based on information previously submitted yellow cells to be completed when yellow only	of points and data

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2016/2017 BUDGET REPORT

The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

The fire and impact on the community is the biggest event.

The Budget has been prepared on status quo enrollment for 2016-17.

Additional Resources are being added to counselling for students, families and staff.

New school construction has been delayed by 3 months impacting opening of new elementary schools, resulting in schools starting in shared facilities. Electrical rates are rising as the Blue Earth Wind Farm has started operations, longer term over all costs will moderate as the value of carbon credits increases. The Boards planned draw down of reserves to support deferred maintenance has been suspended for 2 reasons first province increased IMR funding and second the full impact of the fire will not be understood for many months, reserves could be needed to support programs and services.

Significant Business and Financial Risks:

That stabilization funding is not provided by the province. That teacher salaries increase beyond grants CUPE negotiations open this year. Yellow Bus Contract is under negotiations

BUDGETED STATEMENT OF OPERATIONS for the Year Ending August 31

	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
REVENUES			
Alberta Education	\$77,590,474	\$76,886,413	\$75 717 471
Other - Government of Alberta	\$1 016 879	5983 839	\$758 492
Federal Government and First Nations	\$85,040	\$74,410	\$14 068
Other Alberta school authorities	\$100 000	\$100,000	\$239,791
Out of province authorities		\$0	\$0
Alberta Municipalities-special tax levies		\$0	\$0
Property taxes		so t	\$0
Fees	\$1,005,000	\$1 525 306	\$1,495,803
Other sales and services	\$542 244	\$183,000	\$1,148,041
Investment income	\$150,000	\$150,000	\$193,076
Gifts and donations	\$300,000	\$360 244	\$453 929
Rental of facilities	\$925,000	\$925 000	\$1 096 229
Fundraising	\$772,100	\$1 350 000	\$0
Gains on disposal of capital assets	-	\$0	\$3.800
Other revenue	\$145,000	\$145 000	\$245 190
TOTAL REVENUES EXPENSES	\$82 631 737	\$82,683,212	\$81 365 891
Instruction - Early Childhood Services	\$9,403 292	\$6,308,000	\$6,619,683
Instruction - Grades 1-12	\$53 874 840	\$57,958,695	\$53 589 103
Plant operations & maintenance	\$14,523,101	\$15,717,136	\$14 789 287
Transportation	\$2 294,100	\$2,234,100	\$2 176 123
Administration	\$3,331,770	\$3 164 017	\$2,958,467
External Services		so	S0 I
TOTAL EXPENSES	\$83,427,103	\$85,381 948	\$80,132,663
ANNUAL SURPLUS (DEFICIT)	(\$795 366)	(\$2,698,736)	\$1 233 228

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT) for the Year Ending August 31

	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
EXPENSES			
Certificated salaries	\$32 947 173	\$33,439 500	\$32 178,510
Certificated benefits	\$8,705,076	\$8 835,156	\$8,366,610
Non-certificated salaries and wages	\$15,798,102	\$16,060,345	\$15,712,931
Non-certificated benefits	\$3,956,604	\$4 022,283	\$3,983,134
Services, contracts, and supplies	\$15 447 148	\$16 495 741	\$13 721 563
Amortization of capital assets Supported	\$5,869,042		\$5,857,411
Unsupported	\$5,869,042 \$683 958	\$6,498,923	\$5 857,411 \$303,195
Interest on capital debt Supported			\$0
Unsupported		so l	\$0
Other interest and finance charges	\$20 000	\$30,000	\$9.309
Losses on disposal of capital assets		\$0	S0
Other expenses		\$0	\$0
TOTAL EXPENSES	\$83,427,103	\$85,381,948	\$80,132,663



BUDGETED SCHEDULE OF FEE REVENUE for the Year Ending August 31

	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
FEES		2010/2010	2014/2015
TRANSPORTATION	\$400,000	\$450,000	\$462 197
BASIC INSTRUCTION SUPPLIES	\$0	\$386,764	\$236 017
FEES TO ENHANCE BASIC INSTRUCTION			0200 017
Technology user fees	so I	so I	S0
Alternative program fees	\$247 000	\$248.500	\$201.878
Fees for optional courses	\$13,000	\$183,000	\$7 549
Activity fees	\$10,000	\$0	\$12.705
ECS Enhanced program fees	\$161,000	so	\$369 545
Other enhancement fees (describe)	\$0	\$0	\$0
Other enhancement fees (describe)	50	so	\$0
Other enhancement fees (describe)	so	\$0	SO SO
Other enhancement fees (describe)	\$0	so	\$0
Other enhancement fees (describe)	SO	50	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$35,000	so T	\$40 078
Non-curricular travel	\$114,000	\$0	\$124 525
Lunch supervision fees	so	so	50
Non-curricular supplies and materials	\$5,000	so	\$17.391
Other non-curricular fees (describe)*	\$20,000	so	\$23 918
Other non-curricular fees (describe)*	so	so	323 916 S0
Other non-curricular fees (describe)*	SO	\$0	
Other non-curricular fees (describe)*	so	50	\$0
Other non-curricular fees (describe)*	sol	\$0	\$0
TOTAL FEES	\$1 005,000	\$1 268,264	\$1,495 803

*PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Error! Cell H33 must agree with cell H17 in Operations Tab

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2016/2017	Fall Budget Update 2015/2016	Actual 2014/2015
Cafeteria sales, hot lunch, milk programs	\$150 000	\$0	\$176,194
Special events	\$90,000	\$0	\$100.250
Sales or rentals of other supplies/services	\$55,000	\$0	\$99.002
Out of district student revenue	\$0	\$0	\$239 791
International and out of province student revenue	\$0	\$0	\$14,000
Adult education revenue	\$0	\$0	\$3 000
Preschool	\$0	\$0	so
Child care & before and after school care	\$0	so l	50
Lost item replacement fees	\$0	so	SO SO
Other (describe) Book Fair	\$7,000	so so	S9 248
Other (describe) Uota Healthy Schools	\$140.244	so	\$0
Other (describe) Student Travel	\$100 000	SO	S0
Other (describe)	\$0	\$0	\$0
Other (describe)	\$0	so	S0
TOTAL	\$542,244	\$0	\$641,485



School Jurisdiction Code:

3260

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY) for the Year Ending August 31

	415	(2)	(3)	(4)	(5)	(9)	6
	ACCUMULATED OPERATING	INVESTMENT IN TANGIBLE	ENDOWMENTS	ACCUMULATED SURPLUS FROM	UNRESTRICTED	INTERNALLY RESTRICTED	RESTRICTED
	SURPLUS	CAPITAL		OPERATIONS	SURPLUS	OPERATING	CAPITAL
	(2+3+4+7)	ASSETS		(2+6)		RESERVES	RESERVES
Actual balances per AFS at August 31, 2015	\$15,616,117	\$6,945,780	08	\$7,967,510	\$1,610	87,965,900	\$702,827
2015/2016 Estimated impact to AOS for:							
Prior period adjustment	03	0\$	OS SO	0\$	OS SO	0\$	SO
Estimated surplus(deficit)	(\$1,500,000)			(\$1,500,000)	(\$1,500,000)		
Estimated Board funded capital asset additions		\$325,000		(\$325,000)	0\$	(\$325,000)	05
Estimated Disposal of unsupported tangible capital assets	80	0\$		SO	OS		0\$
Estimated amortization of capital assets (expense)		(\$6,798,923)		\$6 798 923	\$6,798,923		:
Estimated capital revenue recognized - Alberta Education		\$5,869,042		(\$5,869,042)	(\$5.859.042)		
Estimated capital revenue recognized Other GOA		SO		\$0	80		
Estimated capital revenue recognized - Other sources		S		S	SO		
Estimated changes in Endowments	80		os so	0\$	So		
Estimated Unsupported debt principal repayment		03		SO	SO		
Estimated reserve transfers (net)				0\$	5575,000	(\$575,000)	So
Estimated Assumptions/Transfers of Operations (Explain)	0\$	0\$	0\$	SO	SS	os	OS SO
Estimated Balances for August 31, 2016	\$14,16,117	\$6,340,899	80	57,072,391	\$6.491	\$7,065,900	\$702,827
2016/2017 Budget projections for:							
Budgeted surptus(deficit)	(\$795 366)			(\$795,366)	(\$795,366)		
Projected Board funded capital asset additions		\$2,220,000		(\$1,900,000)	So	(\$1,900,000)	(\$320,000)
Budgeted Disposal of unsupported tangible capital assets	0\$	80		SS	SO		0\$
Budgeted Amortization of capital assets (expense)		(\$6.553.000)		\$6,553,000	\$6,553,000		
Budgeted capital revenue recognized - Alberta Education		\$5,869,042		(\$5.869.042)	(\$5,869,042)		
Budgeted capital revenue recognized - Other GOA		0\$		SO	3\$		
Budgeted capital revenue recognized - Other sources		80		SO	SC		
Budgeted changes in Endowments	08		SO	SO	OS		
Budgeled Unsupported debt principal repayment		0\$		\$0	0\$		
Projected reserve transfers (net)				80	\$120,000	(\$120,000)	\$0
Projected Assumptions/Transfers of Operations (Explain)	0\$	SO	SO	0\$	SO	os	30
Projected Balances for August 31, 2017	\$13,320,751	57,876,941	SO	\$5,060,983	\$15,083	\$5 045 900	5382 827



1250

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES for the Year Ending August 31

			Year Ended			V				
			Jear Linera			Year Ended			Year Ended	
		31-Aug-2317	31-Aug-2018	31-Aug-2019	31-Aug-2317	31-Aug-2318	31-Aug-2019	31-Aug-2017	31-Aug-2016	31-Aug-2019
Projected opening balance		107'95	627 0165	\$310 449	C05/990/25	C29 570 3\$	\$3,145,500	\$702,827	\$352,827	\$162.82
Projected excess of revenues over expenses (surplus only)	Catalogue and state are attended on the property	ÇŞ	S	cs	-					0.000
Budgeted disposal of unsupported tangible capital assets	25 5 5 4 425 6 25 6 25 6 25 5 5 5 5 5 5 5 5 5 5 5	C	D.	2	53	ÇŞ	c)	:	3	- 23
Budgeted Amortization of capital assets (expense)	Executation - appropriate plan star ACLE-198	\$5,653,023	CS	CS	° \$2	Ç.	23	-		
Budgeted capital revenue recognized	おお 日下の大 中の中 本でののののでは、中山下には日本 このできますので	(\$5.503.042)	3	CS	S	3	8			
Budgeted changes in Endowments	Espanal in additional space as a see ACT 17 to	Ş	5	CS	8	S	S	-		
Budgeted unsupported debt principal repayment	The first was assett that the control of the control	es e	cs so	CS	202	S	05			
Projected reserves transfers (net)	Extending and rest rose is a sub-Addition	\$120 023	SS	S	(\$120 000)	(3)	S	S	23	` S
Projected assumptions transfers of operations	Extendion - addition space are not ACCITAN	3	Ç	CS	13	3	S	9	21	Ş
Increase in (use of) school generated funds	The Car Child and whether directly the contract of	S	5			10	\$	5	: ' :	
New school start-up costs	Contraction account to the part of the par	Ş	C.	200	: 5	3,5	2 5	3 6	3 2	2 6
Decentratized school reserves	の 1 mm 1	1	1			3 3	3	2 :	3	4
		3	2	7	;;	g'	23	23	21	S.
ston-recuming centificated remuneration	for analysis accounts space as able 40 ct tan	្ល	Ç	S	S	8	್ಷ			
Non-recurring non-certificated remuneration	Establishma appropriate the Addition	Ç	S,	S.	Ş	CS	23			
Non-recutting contracts, supplies & services	Lat anahom - administrative assigned ADT tax	C,	Ç	S	S	Ç	S		-	
Professional development, training & support	Est anath - addis-atteate are able 600,190	S	S	ន	23	CI.	S			
Salary negotrations	for a different country and the American	0	្ល	Ç	0	ន	Ş		-	
Full-day k ndergamen	Esparation spripting distract Applicat	CS	S	C,	23	្ន	S	+		
English language learners	Self-transmission of the self-transmission and self-transmission	a	S	S	់ ខ្ល	S	Ç			
First nations, thetis, Inuit	Country - patrices page 44-17-59	់ ខ្ល	ę,	ON THE	, CS	Ç	12	:		
OH&S / wellness programs	A or amount to proper a passe and a design of the	Ç	33	CS	**	9	10	+	+	
B & S Administration organization reorganization	And Anti-Control Control of Anti-Care	8	S	C\$	22	្ត	23	1	+	
Debt repayment	Ext. arkiton and resistant space and a contract to the second space and space and space and second space and space and space and second space and space	S	23	Ş	Ç	61	100	-	+	
Flood related casts [unfunded]	AND STATE OF	8	, cs	3	\$	' \$3	1 27	Ç	Ç	
flon-satary related programming costs (explain)	Nepplings - approvage space and able about size	S	ន	. 53	\$3	23	200	-	+	
Repairs & maintenance - School building & land	the Philips - Sometham manufacture AC - Fee	8	Ç	` Ç;	3	C	Ç	+	•	
Ropairs & maintenance - Technology	Expansion - applications as as a 60 up se-	ន	C	Ç	Ç	C.	Ç			
Repairs & maintenance - Vehicle & Iransportation	Expansion is strong above as already of sec-	g,	Ç	`.;;	0,	8	S		+	
Repairs & maintenance - Administration building	SAN SPECIAL SECTION SERVED BAR AS A PUBLICAN	3	C	Ç	000	(\$50 000)	(\$20 000)	+	:	
Repairs & maintenance - POM building & equipment	Esperature approve appearance and about the	Q	Ç	S	' \$3	(619 610)	(\$50,000)			
Repairs & maintenance Other (explain)	Catalogue appreciate execute Applica-	S	S	Ç	8	C\$	· C		+-	
Capital costs - School land & building	Englishmen attracts state as also Apply to	ន	Ç	3	(\$1,400 (22)	(\$1,500,000)	a	* 01	U	
Capital costs + Schnol modernization	Liculator approval space as a configuration of the contract of	Ş	2	S		33	CS	10	1 57	
Capital costs - School modular & additions	Estimation appropriate the All Land	23	ន	S	(\$50 000)	5	Ç	Ç	10	i
Capital costs - School building partnership projects	Essuadon acatimatable and doe ADC2 up	G	13	23	' S	Si	6	1 0	5	:"₽
Capital costs - Technology	Became account page as an endiging	33	8	2)	S	U)	C. 40 COLS	. 0	100000000000000000000000000000000000000	
Capital costs - Vehicle & transportation	Comment of a property state and a security of	93	9	: ° &	G	1	0	Ş	20015	- Julian
Capital costs - Administration building	Expression appropriate and an efforting	U)	S	S	57	S	10	0	5	-
Capital costs - POM building & equipment	Escharin amigna state as abselved the	9	53	33	S	9	8	5	3 5	. 6
Capital costs - Other	TOTAL POLICE STREETS TO A TOTAL	8	. 63	C	C	123	1 (1	(\$350 000)	t c	8 8
Building leases	Experience appropriate contact the Principle	8	22		R	Ç,	SI	S	* c	
alle menen betreit freite betreit betreit betreit ber betreit	The state of the property of the Action	Q	U)	្ន	្ត	0	23	1 63	9	. :
The There is a second of the form of the second of the second of the second	Service service and the service of t	8	63	* \$4 	13	S	8	12	E)	, Ç
All the state of t	Est Phatem - Attended traces as see # College	S	\$	S	ន	Ç;	2	S	1 12	្ន
the appropriate to the self of	Encoderate approval space and non-2003 min	S	S	8	ß	1	8	33	10	4/3
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Protection of all appendings of 2015 Expension ACC an appropriate Conf. (agencies)

thool Ju	irisdiction	Code:	3260

ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2015/2016 2016/2017 2017/2018 and 2018/2019 years as outlined on pages 5 and 6. Please provide information on the acquisition of significant unsupported capital, non-recurring project expenditures, and intended use of funds as at August 31, 2019. Note that unrestricted surplus operating reserves, and/or capital reserves, should include the jurisdiction's contingency for unexpected or emergent issues.

Additional	detail	οп	uses	of	Accumulated	Operating	Surplus:
2045/2046						. •	•

2015/2016

Provide an explanation of material changes from the budget originally submitted in the spring of 2015 for annual operating surplus (deficit), capital acquisitions, endowments, and/or other changes affecting unrestricted surplus, operating reserves, and capital reserves

The overall budgeted deficit and use of reserves is down in part due to the no teacher on calls and casual staff for months of May and June As well custodial and maintenance workers were charged to insurance restoration lowering overall budgets

2016/2017

Please provide additional detail regarding uses of Unrestricted Surplus, Operating Reserves, and Capital Reserves not described on pages 5 and 6

Modular addition at Ecole McTavish has an estimated Board Funded costs of \$500,000, \$200,000 is disputed as it is consulting and architect fees that are normally funded.

The district is allowing for up to \$700,000 for each of Christina Gordon and Dave McNielly Elementary Schools to pay for enhancements such as Air Conditioning (Fort McMurray has very long days and is unable to cool buildings by exchanging air at night), sinks and bubblers in the classrooms for students and staff hygiene and to reduce instructional interruptions. As well as allowing for additional funds to supply furniture and equipment.

Evergreening of PO&M Equipment and Mobile Equipment as well as a Technology capital purchases over and above evergreening.

A small draw on reserves of \$120,000 to cover a deficit.



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ANTICIPATED CHANGES IN ACCUMULATED OPERATING SURPLUS (SUPPLEMENTARY DETAIL) for the Year Ending August 31

The following provides further explanation of the anticipated changes to each component of AOS for the 2015/2016, 2016/2017, 2017/2018, and 2018/2019 years as outlined on pages 5 and 6. Please provide information on the acquisition of significant unsupported capital inon recurring project expenditures, and intended use of funds as at August 31, 2019. Note that unrestricted surplus, operating reserves, and/or capital reserves should include the jurisdiction's contingency for unexpected or emergent issues.

Additional	detail	on	uses	of	Accumulated	Operating	Surplus:
2017/2018						•	·

Please provide additional detail regarding uses of Unrestricted Surplus, Operating Reserves, and Capital Reserves not described on pages 5 and 6.

Draw on reserves to fund board improvements to Ecole McTavish High School of \$1.1 million (Gymnasium expansions and Furniture and Equipment).

Draw on reserves to fund board improvement to Composite High School Modernization, Furniture and Equipment, and CTS, \$700,000 Draw on capital reserves to upkeep District Office, Service Center and evergreen equipment

2018/2019

Please provide additional detail regarding uses of Unrestricted Surplus, Operating Reserves, and Capital Reserves not described on pages 5 and 6

Draw on reserves to up keep District Office, Service Center and evergreen equipment.

August 31, 2019

Describe the jurisdiction's intended use of unrestricted surplus, operating reserves, and capital reserves balances expected as at August 31, 2019.

Draw on reserves to up keep District Office, Service Center and evergreen equipment.



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PROJECTED STUDENT STATISTICS FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

	Budgeted 2016/2017 (Note 2)	Actual 2015/2016	Actual 2014/2015	Notes
GRADES 1 TO 12				
Eligible Funded Students:				
Grades 1 to 9	3 345	3 347	3 367	Head count
Grades 10 to 12	1 197	1 197	1 223	Note 3
Total	4 542	4 544	4 590	Grades 1.12 students eligible for base instruction. Junding from Alberta Education
Percentage Change	00:	10	1	•
Other Students:				
Total	[8]	ß	12	Note 4
Total Net Enrolled Students	4 550	4 552	4 602	
Home Ed and Blended Program Students		2	5	Note 5
Total Enrolled Students, Grades 1-12	4 550	4 554	4 6 0 7	
Percentage Change	0.1%	12		
Of the Eligible Funded Students: Students with Severe Disabilities Students with Mild/Moderate Disabilities	T 176	177	2004	f 1E of students with severe disabilities as reported by the board via PASI f 1E of students identified with mild/moderate disabilities as reported by the board via PASI
EARLY CHILDHOOD SERVICES (ECS)				
Eligible Funded Children	792	792	784	ECS children eligible for ECS base instruction funding from Alberta Education
Other Children	81	91,	63	ECS children not eligible for ECS base instruction funding from Alberta Education
Total Enrolled Children - ECS	873	683	872	
Program Hours	480	400	480	Minanum 475 Hours
FTE Ratio	0 505	0 505	0.505	Actual hours divided by 950
FTE's Enrolled, ECS	441	446	441	
Percentage Change	311	1 3'		
Of the Eligible Funded Children:			7/2	
Students with Severe Disabilities	100	96	104	FTE of students with severe disabilities as reported by the board via PASI

NOTES:

- 1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year
- 2) Budgeted enrolment is to be based on best information available at time of the 2016/2017 budget report preparation
- 3) The # of FTE grade 10-12 students is determined by taking the total # of students' credits / 35 where 35 CE U's = 1 FTE
- 4) Other Grade 1-12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out of province and foreign students
- 5) Because they are funded separately. Home Education students are not included with total net enrolled students. In the blended program, funding per student is pro-rated on the percentage of the student's program which is taken at school and at home, home education students are assigned a weighting of 0.25 FTE for base funding



PROJECTED STAFFING STATISTICS FULL TIME EQUIVALENT (FTE) PERSONNEL

	TOLL	וואוב בכנווא	ארבואו (דוב	FOLL LIME EQUIVALENT (FIE) PERSONNEL	
	Budgeted	Actual Fall Budget	Fall Budget Ac		[
		2 9102/0102	107 9LD7/GLD	VOIOS NOIOS	7
CERTIFICATED STAFF					-
School Dased	255.4	312.4	312.5	314.4 Teather certification required for performing functions at the school level	-
Men-Sencol Based	140	1 2 2	:	12.0 Teacher centrostron required for performing functions at the system sering office level	1
Total Certificated Staff FTE	3034	325 4	Mec.	338 4 FTE for personnel possessing a valid Alberta teaching certificate einers valency	7-
Pomeniage change from paor penad	0 89	1.00	12.	0.0	T
f an average standard cost is used please gisclese rate	\$ 107,000	\$ 103.000	•		Ŧ
Student F T B per sen ficated Staff	1631 63	1	1	1 91	
Conflicated Staffing Change due to:) 	-
Ensiment Change	0	00	(2.4) If neg	는 11 이 마음을 당한 다음을 하는 것으로 하는 것으로 하는 것으로 모르는 것으로 하는 것으로 하는 것으로 되었습니다. 12 등을 하는 것으로 하는 것으로 되었습니다. 12 등을 하는 것으로 하는 것 하는 것이 되는 것이 되는 것으로 하는	7
Smal Class Size for drive			T. Contraction	The control of the co	T
Other Factors	(26.0)	24	1	Position long and	7
Total Change	[260]	3.5	(2 4)1Ye2i-c	2 4) You creivest charge in Certicated FTE	7
Breakdown, where letal change is Negative:					7
Contracts and second and an arrange	1000	1	CA ASIA CA		Ŧ
And the party of t		i			т
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NON-GERTIFICATED STAFE					= -
ารเกษณะกลร์	1614	+73.6	0	183.2 Personnel providing instituency support to lichable under institution program ereas	τ-
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Transporte: 27	÷ ;	£4	ţ4	0.2. Persentel providing direct support to the transportion of students to and from support	
Olher	23.8	23.8	6) #1	28.9 Personaelin Egard & Eystern Armin and External service areas.	7
Total Non-Certificated Staff FTE	234.4	3 \$\$2	253 0	259.3 FTE for personnel not possessing a velid Alberta teaching cer floate or equivalency	Ţ
Percentage Change	5 7	:59 *	.99		
Explanation of Changes:					1
Additional Information					
Arie non-tenticated stort suggestion and remember? Presso provide terms of compact for 2015/16 and former what for non-new suggestions and remembers of the compact for the c	Tata April 1 and Octo	100 mm to 44 mm to 45	A distribution of the second		
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