School Jurisdiction Code: 3260

BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2021

[Education Act, Sections 139(2)(b) and 244]

3260 The Fort McMurray School Division

Legal Name of School Jurisdiction

231 Hardin Street Fort McMurray AB T9H 2G2; 780-799-7905; allan.kallal@fmpsd.ab.ca

Contact Address, Telephone & Email Address

	BOARD CHAIR
Linda Mywaart	Linda My waces
Name	Signature
	SUPERINTENDENT
Mrs. Jennifer Turner	- Eunda
Name	Signature
SECRETAI	RY TREASURER or TREASURER
Mr. Allan Kallal	Hallal
Name	Signature
Certified as an accurate summary of Trustees at its meeting held on	of the year's budget as approved by the Board JULIO Date

c.c. Alberta Education

c/o Jianan Wang, Financial Reporting & Accountability Branch 8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5

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16 17	blue cells: require the input of data/descriptors wherever applicable. grey cells: data not applicable - protected white cells: within text boxes REQUIRE the input of	f points and data.
18 19	green cells: populated based on information previously submitted yellow cells: to be completed when yellow only.	'
	HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2020/2021 BUDGET	REPORT
20	The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget.	
22	consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three	=
23	Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget wil	•
24 25	support the jurisdiction's plans. Budget Highlights, Plans & Assumptions:	
26 27	Enrollment has been set at the weighted average	
28	Bridge Funding has been included and estimated to drop by half next year and to zero the following year. To reduce the impact of cuts the division is u	tilizing both operating and
29	capital reserves to reduce the impact and transition to a balanced budget by 2025-26 school year. The division is facing a unique situation where all schools in the Fall of 2016 and Winter of 2017 had many building systems (Heating, Ventilation, Air c	onditioning. Circulation.
30	Computer Networks, Electrical) all repaired and majority replaced. This has aligned the repair and replacement of 15 sites and future repairs and re	placements will also be
31	aligned over the next 5/10/15 and 20 years. The Division was able to put dollars from the insurance claim into Capital Reserves to support these futur very concerned that budget deficits projected to maintain resources in classroom is depleting operating and capital reserves.	e maintenance costs but is
32	The Division will request school councils to engage their parents on ideas to deal with the operating deficit. Discussion with Schools, Departments and	School Councils will
34	provide opportunity for feedback, results will be compiled for the Board to utilize during the 2021-22 school year budget process. This is the first year the Division will incur operating and maintenance costs for new High School.	
35	Class sizes have been set at ECS 21.2, Div 1: 21.2, Div 2: 26.5, Div 3: 28.62 and Div 4: 29	
36	Cost of Living continues to be paid to Staff as in prior years and a portion of these allowances are a part of the collective agreements	
37	Summer School and Summer CEU's have been estimated. Additional costs to support Students, Families and Staff with mental health due to ongoing trauma inducing events to the community. 2014 Economic	downturn, 2016 Wild Fire,
39	2017 to 2019 on going economic issues due Carbon Tax and low oil prices, 2020 Oil crash, COViD and Flood of Downtown Fort McMurray.	
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42	Significant Business and Financial Risks:	
43	Enrollment growth stops in future years, which reduces capacity to deal with inflationary costs and or funding adjustments.	
45	Oil and Gas sector lack of investment continues into 2021 and beyond and impacts families and growth. Reductions to the budget over the next 4 years to achieve a balanced budget will dramatically impact departments and schools.	
46	Cuts to the Fort McMurray Allowance which funds the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increasing of the Cost of Living Allowance for employees would result in increased staff turnover and increased at the Cost of Living Allowance for employees would result in the Cost of Living Allowance for employees would result in the Cost of Living Allowance for employees would result in the Cost of Living Allowance for employees would result in the Cost of Living Allowance for employees would result in the Cost of Living Allowance for employees would result in the Cost of	difficulty to attract and
47	retain staff. Staff turn is high (10 to 15% maternity leaves, plus retirements and resignations) averaging 45% annually. The division is not able to fund collective agreement cost of living provisions without the Fort McMurray Allowance grant.	
48	The division is not unle to runa conceave agreement cost of living provisions without the Fort McMarray Allowance grant.	
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School Jurisdiction Code: ____

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BUDGETED STATEMENT OF OPERATIONS

for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
REVENUES			
Government of Alberta	\$ 90,472,944	\$89,703,835	\$87,837,150
Federal Government and First Nations	\$ 159,450	\$159,450	\$145,615
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 1,675,240	\$1,774,400	\$1,406,113
Other sales and services	\$ 832,590	\$991,494	\$955,625
Investment income	\$ 200,000	\$350,000	\$347,597
Gifts and donations	\$ 779,844	\$164,844	\$760,821
Rental of facilities	\$ 1,100,000	\$1,005,000	\$1,060,563
Fundraising	\$ 120,873	\$500,000	\$105,779
Gains on disposal of capital assets	\$ -	\$0	\$0
Other revenue	\$ 222,937	\$145,000	\$5,394
TOTAL REVENUES	\$95,563,878	\$94,794,023	\$92,624,657
<u>EXPENSES</u>			
Instruction - Pre K	\$ 3,569,468	\$ -	\$ -
Instruction - K to Grade 12	\$ 71,635,988	\$72,762,100	\$66,767,654
Operations & maintenance	\$ 19,574,770	\$19,334,081	\$16,590,565
Transportation	\$ 2,587,469	\$2,591,233	\$2,257,983
System Administration	\$ 3,122,920	\$3,449,050	\$3,043,592
External Services	\$ 	\$0	\$0
TOTAL EXPENSES	\$100,490,615	\$98,136,464	\$88,659,794
ANNUAL SURPLUS (DEFICIT)	(\$4,926,737)	(\$3,342,441)	\$3,964,863

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)

for the Year Ending August 31

		Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
<u>EXPENSES</u>				
Certificated salaries	\$	38,189,898	\$36,893,480	\$34,718,850
Certificated benefits	\$	9,547,475	\$9,747,742	\$8,501,513
Non-certificated salaries and wages	\$	18,412,359	\$18,483,044	\$17,622,756
Non-certificated benefits	\$	4,630,089	\$4,629,042	\$4,477,830
Services, contracts, and supplies	\$	19,156,693	\$17,785,451	\$14,557,559
Amortization of capital assets Supported Unsupported	\$	9,931,476 622,625	\$9,931,476 \$641,229	\$8,158,710 \$613,470
Interest on capital debt	ų.	022,023	φ041,229	φ013,470
Supported	\$	-	\$0	\$0
Unsupported	\$	-	\$0	\$0
Other interest and finance charges	\$	-	\$25,000	\$9,106
Losses on disposal of capital assets	\$	-	\$0	\$0
Other expenses	\$	-	\$0	\$0
TOTAL EXPENSES		\$100,490,615	\$98,136,464	\$88,659,794

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School Jurisdiction Code:

BUDGETED SCHEDULE OF PROGRAM OPERATIONS for the Year Ending August 31

							Approved Bud	lge	t 2020/2021							Ac	tual Audited 2018/19
							Operations				_						
	REVENUES			Instruction			and	_		_	System		External				
		Pi	re K - PUF	e - K non PUF	 K - Grade 12	_	Maintenance	1	ransportation	Α	dministration		Services		TOTAL		TOTAL
(1)	Alberta Education Alberta Infrastructure	\$	2,387,572	\$ -	\$, . ,	\$	7,907,657 9,642,856	\$	1,007,473	\$	2,875,510	\$	-	\$	79,648,933 9.842.856	\$	78,866,661
(2)	Other - Government of Alberta	\$	-	\$ -	\$,	\$	9,042,850	\$	-	Þ	-	φ Φ	-	\$	9,842,856	\$	8,141,974 722,198
(4)	Federal Government and First Nations	\$		\$ 	\$	\$		Φ ¢		φ ¢		φ		Φ		\$	145,615
(5)	Other Alberta school authorities	\$		\$ 	\$ 25,000	\$	-	\$	_	\$	-	\$	-	\$	25,000	\$	106,317
(6)	Out of province authorities	\$	_	\$ _	\$ -	\$	_	\$	_	\$	_	\$		\$	-	\$	-
(7)	Alberta municipalities-special tax levies	\$	_	\$ _	\$ _	\$	_	\$	_	\$	_	\$		\$		\$	_
(8)	Property taxes	\$	-	\$ _	\$ -	\$	_	\$	_	\$	_	\$	-	\$	-	\$	-
(9)	Fees	\$	173,520	\$ 208.080	\$ 733.640	Ψ		\$	560.000	Ψ				\$	1.675.240	\$	1,406,113
(10)	Other sales and services	\$	-	\$ -	\$	\$	-	\$	30,000	\$	-	\$	-	\$	832,590	\$	955,625
(11)	Investment income	\$	-	\$ -	\$ 	\$	125,000	\$	-	\$	75,000	\$	-	\$	200,000	\$	347,597
(12)	Gifts and donations	\$	-	\$ -	\$ 779,844	\$	-	\$	-	\$	-	\$	-	\$	779,844	\$	760,821
(13)	Rental of facilities	\$	-	\$ -	\$ 361,930	\$	536,109	\$	-	\$	201,961	\$	-	\$	1,100,000	\$	1,060,563
(14)	Fundraising	\$	-	\$ -	\$ 120,873	\$	-	\$	-	\$	-	\$	-	\$	120,873	\$	105,779
(15)	Gains on disposal of tangible capital assets	\$	-	\$ -	\$	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
(16)	Other revenue	\$	-	\$ -	\$ 222,937	\$	-	\$	-	\$	-	\$	-	\$	222,937	\$	5,394
(17)	TOTAL REVENUES	\$	2,561,092	\$ 208,080	\$ 69,833,140	\$	18,211,622	\$	1,597,473	\$	3,152,471	\$	-	\$	95,563,878	\$	92,624,657
				-	•												
	EXPENSES																
(18)	Certificated salaries	\$	812,000	\$ 670,568	\$ 36,021,112					\$	686,218	\$	-	\$	38,189,898	\$	34,718,850
(19)	Certificated benefits	\$	-	\$ -	\$ 9,375,920					\$	171,555	\$	-	\$	9,547,475	\$	8,501,513
(20)	Non-certificated salaries and wages	\$	1,404,000	\$ 24,000	\$ 12,451,938	\$	3,173,879	\$	116,989	\$	1,241,553	\$	-	\$	18,412,359	\$	17,622,756
(21)	Non-certificated benefits	\$	-	\$ -	\$ 3,496,984	\$	793,470	\$	29,247	\$	310,388	\$	-	\$	4,630,089	\$	4,477,830
(22)	SUB - TOTAL	\$	2,216,000	\$ 694,568	\$ 61,345,954	\$	3,967,349	\$	146,236	\$	2,409,714	\$	-	\$	70,779,821	\$	65,320,949
(23)	Services, contracts and supplies	\$	406,246	\$ 252,654	\$ 9,511,263	\$	5,832,897	\$	2,441,233	\$	712,400	\$	-	\$	19,156,693	\$	14,557,559
(24)	Amortization of supported tangible capital assets	\$	-	\$ -	\$ 243,356	\$	9,688,120	\$	-	\$	-	\$	-	\$	9,931,476	\$	8,158,710
(25)	Amortization of unsupported tangible capital assets	\$	-	\$ -	\$ 535,415	\$	86,404	\$	-	\$	806	\$	-	\$	622,625	\$	613,470
(26)	Supported interest on capital debt	\$	-	\$ -	\$ -	\$	-	\$	-	\$		\$	-	\$	-	\$	-
(27)	Unsupported interest on capital debt	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
(28)	Other interest and finance charges	\$	-	\$ -	\$ -	\$	-	\$	-	\$	-	\$	-	\$		\$	9,106
(29)	Losses on disposal of tangible capital assets	\$	-	\$ -	\$ - 1	\$	-	\$	-	\$	-	\$	-	\$		\$	-
(30)	Other expense	\$	-	\$ - 1	\$ - 1	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
(31)	TOTAL EXPENSES	\$	2,622,246	\$ 947,222	\$ 71,635,988	\$	19,574,770	\$	2,587,469	\$	3,122,920	\$	-	\$	100,490,615	\$	88,659,794
(32)	OPERATING SURPLUS (DEFICIT)	\$	(61,154)	\$ (739,142)	\$ (1,802,848)	\$	(1,363,148)	\$	(989,996)	\$	29,551	\$	-	\$	(4,926,737)	\$	3,964,863

BUDGETED SCHEDULE OF FEE REVENUE for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
<u>FEES</u>	•	•	
TRANSPORTATION	\$560,000	\$289,550	\$264,883
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$0	\$0	\$0
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$0	\$0	\$0
Alternative program fees	\$281,900	\$226,950	\$211,015
Fees for optional courses	\$40,000	\$40,000	\$37,193
ECS enhanced program fees	\$381,600	\$375,240	\$393,878
ACTIVITY FEES	\$200,000	\$439,000	\$228,770
Other fees to enhance education Transportation Daytime Curricular	\$14,000	\$15,000	\$12,595
NON-CURRICULAR FEES			
Extra-curricular fees	\$41,790	\$90,000	\$61,815
Non-curricular goods and services	\$75,730	\$270,000	\$118,611
NON-CURRICULAR TRAVEL	\$80,220	\$28,660	\$0
OTHER FEES (Describe here)	\$0	\$0	\$3,770
TOTAL FEES	\$1,675,240	\$1,774,400	\$1,332,530

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

services" (rather tha	ounts paid by parents of students that are recorded as "Other sales and an fee revenue). Note that this schedule should include only amounts nts and so it may not agree with the Statement of Operations.	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
Cafeteria sales, hot	lunch, milk programs	\$65,000	\$55,000	\$54,475
Special events		\$75,000	\$27,000	\$26,726
Sales or rentals of c	ther supplies/services	\$35,000	\$98,000	\$97,573
nternational and ou	it of province student revenue	\$20,000	\$22,000	\$22,463
Adult education rev	enue	\$40,000	\$32,000	\$31,450
Preschool		\$0	\$0	\$0
Child care & before	and after school care	\$0	\$0	\$0
Lost item replaceme	ent fees	\$10,000	\$6,500	\$6,379
Other (describe)	Book fairs	\$30,000	\$52,000	\$52,128
Other (describe)	Comissions	\$15,000	\$22,000	\$22,724
Other (describe)	Market revenue & rental income	\$70,000	\$47,000	\$47,202
Other (describe)	Student Travel		\$0	
Other (describe)	Other sales (describe here)	\$0	\$0	
	TOTAL	\$360,000	\$361,500	\$361,120

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY) for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING	INVESTMENT IN TANGIBLE	ENDOWMENTS	ACCUMULATED SURPLUS FROM	UNRESTRICTED	INTERNALLY	RESTRICTED
	SURPLUS (2+3+4+7)	CAPITAL ASSETS		OPERATIONS (5+6)	SURPLUS	OPERATING RESERVES	CAPITAL RESERVES
Actual balances per AFS at August 31, 2019	\$20,799,478	\$9,934,745	\$0	\$10,207,416	\$8,325	\$10,199,091	\$657,317
2019/2020 Estimated impact to AOS for:		-	-	-		-	
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	\$3,765,000			\$3,765,000	\$3,765,000		
Estimated board funded capital asset additions		\$665,000		\$0	\$0		(\$665,000)
Estimated disposal of unsupported tangible capital assets	(\$160,487)	\$0		(\$160,487)	(\$160,487)		\$0
Estimated amortization of capital assets (expense)		(\$10,567,005)		\$10,567,005	\$10,567,005		
Estimated capital revenue recognized - Alberta Education		\$88,620		(\$88,620)	(\$88,620)		
Estimated capital revenue recognized - Alberta Infrastructure		\$9,842,856		(\$9,842,856)	(\$9,842,856)		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0		
Estimated reserve transfers (net)				(\$5,800,000)	(\$4,240,042)	(\$1,559,958)	\$5,800,000
Estimated assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2020	\$24,403,991	\$9,964,216	\$0	\$8,647,458	\$8,325	\$8,639,133	\$5,792,317
2020/21 Budget projections for:							
Budgeted surplus(deficit)	(\$4,926,737)	((\$4,926,737)	(\$4,926,737)		
Projected board funded capital asset additions		\$0		\$0	\$0	\$0	\$0
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$10,554,101)		\$10,554,101	\$10,554,101		
Budgeted capital revenue recognized - Alberta Education		\$88,620		(\$88,620)	(\$88,620)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$9,842,856		(\$9,842,856)	(\$9,842,856)		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0		\$0	\$0		
Projected reserve transfers (net)				\$210,000	\$4,514,112	(\$4,304,112)	(\$210,000
Projected assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected Balances for August 31, 2021	\$19,477,254	\$9,341,591	\$0	\$4,553,346	\$218,325	\$4,335,021	\$5,582,317

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES for the Year Ending August 31

		Unres	tricted Surplus	Usage	Oper	ating Reserves	Usage			
			Year Ended			Year Ended			Year Ended	
		31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023
		1				1				
Projected opening balance		\$8,325	\$218,325	\$218,325	\$8,639,133	\$4,335,021	\$214,509	\$5,792,317	\$5,582,317	\$5,372,317
Projected excess of revenues over expenses (surplus only)	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0						
Budgeted disposal of unsupported tangible capital assets	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0			\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)	Explanation - add'l space on AOS3 / AOS4	\$10,554,101	\$10,634,101	\$10,634,101			\$0			
Budgeted capital revenue recognized	Explanation - add'l space on AOS3 / AOS4	(\$9,931,476)	(\$10,011,476)	(\$10,011,476)			\$0			
Budgeted changes in Endowments	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment	Explanation - add'l space on AOS3 / AOS4	\$0		\$0			\$0			
Projected reserves transfers (net)	Explanation - add'l space on AOS3 / AOS4	\$4,514,112	\$4,120,512	\$4,086,912	(\$4,304,112)	(\$4,120,512)	(\$214,509)	(\$210,000)	\$0	(\$3,872,403)
Projected assumptions/transfers of operations	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Increase in (use of) school generated funds	Schools SGF updating CTS/Tech/STEM and Learning 0	(\$450,000)	(\$300,000)	(\$300,000)			\$0		\$0	\$0
New school start-up costs	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration	Explanation - add'l space on AOS3 / AOS4	(\$1,312,767)	(\$1,245,654)	(\$1,145,301)		\$0	\$0			
Non-recurring non-certificated remuneration	Explanation - add'l space on AOS3 / AOS4	(\$787,000)	(\$801,050)	(\$917,803)		\$0	\$0			
Non-recurring contracts, supplies & services	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Professional development, training & support	Explanation - add'l space on AOS3 / AOS4	\$0		\$0		\$0	\$0			
Transportation Expenses	Explanation - add'l space on AOS3 / AOS4	(\$1,023,373)	(\$900,000)	(\$850,000)		\$0	\$0			
Operations & maintenance	Explanation - add'l space on AOS3 / AOS4	(\$1,383,148)	(\$1,496,433)	(\$1,496,433)		\$0	\$0			
English language learners	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
System Administration	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Debt repayment	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
POM expenses	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	
Non-salary related programming costs (explain)	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology	Explanation - add'l space on AOS3 / AOS4	\$0		\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation	Explanation - add'l space on AOS3 / AOS4	\$0		\$0		\$0	\$0			
Repairs & maintenance - Administration building	Explanation - add'l space on AOS3 / AOS4	\$0		\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment	Explanation - add'l space on AOS3 / AOS4	\$0		\$0		\$0	\$0			
Repairs & maintenance - Other (explain)	Explanation - add'l space on AOS3 / AOS4	\$0		\$0		\$0	\$0			
Capital costs - School land & building	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School hielding partnership projects	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	(\$25,000)	(\$25,000)
Capital costs - Vehicle & transportation	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	(\$55,000)	(\$55,000)
Capital costs - Vehicle & transportation Capital costs - Administration building	Explanation - add'l space on AOS3 / AOS4	\$0		\$0	\$0	\$0	\$0	\$0	(\$50,000)	(\$50,000)
Capital costs - POM building & equipment	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	(\$80,000)	(\$80,000)
Capital Costs - Form building & equipment	Explanation - add'l space on AOS3 / AOS4	\$0	90	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building leases	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	Ψ0	\$0	\$0	3 0	\$0	\$0
Surplus in adminstration reserve	Explanation - add1 space on AOS3 / AOS4 Explanation - add1 space on AOS3 / AOS4	\$29,551	\$0	\$0		\$0	\$0		\$0	\$0
	Explanation - add1 space on AOS3 / AOS4 Explanation - add1 space on AOS3 / AOS4	\$29,551	\$0	\$0 \$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate										
Other 3 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate	Explanation - add'l space on AOS3 / AOS4	\$0	\$0	\$0	04	\$0	\$0	AF	\$0	\$0
Estimated closing balance for operating contingency		\$218,325	\$218,325	\$218,325	\$4,335,021	\$214,509	\$0	\$5,582,317	\$5,372,317	\$1,289,914

 Total surplus as a percentage of 2020 Expenses
 10.09%
 5.78%
 1.50%

 ASO as a percentage of 2020 Expenses
 4.53%
 0.43%
 0.22%

PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO) for the Year Ending August 31

	Amount	Detailed explanation to the Minister for the purpose of using ASO
Estimated Operating Surplus (Deficit) Aug. 31, 2021	\$ (4,926,737)	
PLEASE ALLOCATE IN BLUE CELLS BELOW	(4,926,737)	
Estimated Operating Deficit Due to:		
Transportation Services	\$989,996	Fees have been increased and expanded to all riders, doubling the anticipated fees to be collected from last year, but still running
Operations and Maintenance	\$1,363,148	Increased funding much appreciated, costs have been contained given growth of facilities but still in deficit
Unsupported Depreciation	\$536,221	This not a cash transaction and represents the amout not included in Operations and Maintenance.
Instruction Pre K to 12	\$1,587,372	Supports to maintain classsize and programs funded from reserves
School Generated Funds	\$450,000	School Generated Funds Planned expenditure by schools of reserves
Description 6 (fill only your board projected an operating deficit)		
Description 7 (fill only your board projected an operating deficit)		
Subtotal, access of operating reserves to cover operating deficit	4,926,737	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	-	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	(622,625)	
Budgeted unsupported debt principal repayment	-	
Projected net transfer to (from) Capital Reserves	(210,000)	
Total projected amount to access ASO in 2020/21	\$ 4,094,112	

Total amount approved by the Minister

School Jurisdiction Code:	3260

PROJECTED STUDENT STATISTICS FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS

	Budgeted 2020/2021	Actual 2019/2020	Actual 2018/2019	
	(Note 2)	2019/2020	2010/2019	Notes
	, , , ,	ļ		
ndergarten, and Grades 1 to 12				
Eligible Funded Students:				
Kindergarten	861	834	943	Head count
Kindergarten program hours	490	550	490	Minimum: 475 hours
Kindergarten FTE's Enrolled	431	417	472	0.5 times Head Count
Grades 1 to 9	4,441	4,037	3,792	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	1,136	1,013	954	Head count
Grades 10 to 12 - 4th year	83	97	81	Head count
Grades 10 to 12 - 4th year FTE	42	49	41	0.5 times Head Count
Grades 10 to 12 - 5th year	18	21	16	Head count
Grades 10 to 12 - 5th year FTE	5	5	4	0.25 times Head Count
Total FTE	6,054	5,521	5,262	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	9.6%	4.9%	•	
Other Students:				
- Total	15	15	10	Note 3
Total Net Enrolled Students	6,069	5,536	5,272	
Home Ed Students	-	-	2	Note 4
Total Enrolled Students, Kindergarten, and Grades 1-12	6,069	5,536	5,274	
Percentage Change	9.6%	5.0%		
Of the Eligible Funded Students:				
Students with Severe Disabilities	238	226	219	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	342	329	320	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
e - Kindergarten (Pre - K)				
Eligible Funded Children	289	252	368	Children between the age of 2 years 8 months and 4 years 8 months.
Other Children	241	285	153	Children between the age of 2 years 8 months and 4 years 8 months.
Total Enrolled Children - Pre - K	530	537	521	
Program Hours	485	485	485	Minimum: 400 Hours
FTE Ratio	0.606	0.606	0.606	Actual hours divided by 800
FTE's Enrolled, Pre - K	321	326	316	
Percentage Change	-1.3%	3.1%		
Of the Eligible Funded Children:				
Students with Severe Disabilities (PUF)	150	143	134	FTE of students with severe disabilities as reported by the board via PASI.
	_	80	i	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

NOTES:

- 1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- 2) Budgeted enrolment is to be based on best information available at time of the 2020/2021 budget report preparation.
- 3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- 4) Because they are funded separately, Home Education students are not included with total net enrolled students.

School Jurisdiction Code:	3260

PROJECTED STAFFING STATISTICS FULL TIME EQUIVALENT (FTE) PERSONNEL

	Budgeted	Actual	Actual	
	2020/2021	2019/2020	2018/2019	Notes
CERTIFICATED STAFF				
School Based	340.0	334.7	311.2	Teacher certification required for performing functions at the school level.
Non-School Based	13.4	14.9	13.1	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	353.4	349.6	324.3	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage change from prior period	1.1%	7.8%	8.2%	Reduced Non school based positions
If an average standard cost is used, please disclose rate:	s -	s -	s -	
Student F.T.E. per certificated Staff	18.1	16.8	17.2	
State in The per serandated stain	10.1	10.0		
	-	-		
Enrolment Change	3.8	25.3		
Other Factors		-	Descriptor (required):	
Total Change	3.8	25.3	Year-over-yea	r change in Certificated FTE
Breakdown, where total change is Negative:				
Continuous contracts terminated		-	FTEs	
Non-permanent contracts not being renewed		-	FTEs	
Other (retirement, attrition, etc.)	2.0	8.0	Descriptor (required):	
Total Negative Change in Certificated FTEs	2.0	8.0	Breakdown re	quired where year-over-year total change in Certificated FTE is 'negative' only.
Certificated Number of Teachers Permanent - Full time	299.0	263.0	253.0	
Permanent - Part time	9.0	9.0	26.0	
Probationary - Full time Probationary - Part time	34.0 2.0	58.0 2.0	24.0	
Temporary - Full time	17.0	16.0	26.0	
Temporary - Part time	3.0	2.0	5.0	
NON-CERTIFICATED STAFF				
Instructional - Education Assistants	162.0	161.9 68.0	196.4	Personnel support students as part of a multidisciplinary team with teachers and other other support
Instructional - Other non-certificated instruction				Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	59.0	57.0	57.2	
Transportation - Bus Drivers Employed	1.3	1.2	1.2	Bus drivers employed, but not contracted Other personnel providing direct support to the transportion of students to and from school other than
Transportation - Other Staff	19.0	19.5	29.3	Personnel in System Admin. and External service areas.
Other Total Non-Certificated Staff FTE	309.3	307.6	284.1	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	0.6%	8.3%	8.9%	The for personner not possessing a valid Alberta teaching continuate or equivalency.
Explanation of Changes:	0.070	0.570	0.370	
_ :	aff with student	movement re	educed Admir	instrative Services positions
Opened High School Added Custodial, redistributed instructional st	aff with student	movement, re	educed Admir	instrative Services positions
Additional Information Are non-certificated staff subject to a collective agreement?	Yes]		
Please provide terms of contract for 2020/21 and future years for n	on-certificated :	staff subject to	a collective a	agreement along with the number of qualifying staff FTE's.
CUPE CA for 2021 is a 1.25% increase in Grid but changes to Benefits Plan, Generic First Added, Managed Forumla Added, Dispensing Fee limitation added to offset settlement				